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## Current Tactical Operations and Future Warfighting

### 2 Changing the Army for Counterinsurgency Operations

*Brigadier Nigel R.F. Aylwin-Foster, British Army*

U.S. Army Transformation needs to focus less on warfighting and more on developing a genuinely adaptive workforce.

### 16 Operation Knockout: Counterinsurgency in Iraq

*Colonel James K. Greer, U.S. Army*

In November 2005, Coalition and Iraqi forces demonstrated the flexibility and agility needed in successful COIN operations.

### 20 To Create a Stable Afghanistan: Provisional Reconstruction Teams, Good Governance, and a Splash of History

*Major Andrew M. Roe, British Army*

While trying to establish a legitimate government in Afghanistan, the Coalition force should look to earlier British management of the North-West Frontier for an example.

### 27 Republic of Korea Forces in Iraq: Peacekeeping and Reconstruction

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Korea's Zaytun Division supported Operation Iraqi Freedom by maintaining security in its area of responsibility, conducting postwar reconstruction projects, and providing humanitarian assistance.

### 32 Lessons Learned: Multinational Division Central-South

*Lieutenant Colonel Robert Strzelecki, Polish Army*

The mission of the Polish Armed Forces in Iraq began in March 2003 with the first phase of Operation Iraqi Freedom.

### 35 Maginot Line or Fort Apache? Using Forts to Shape the Counterinsurgency Battlefield

*Lieutenant Colonel Geoffrey B. Demarest, U.S. Army, Retired, Ph.D., J.D., and Lieutenant Colonel Lester W. Grau, U.S. Army, Retired*

Fortifications can be an effective part of an offensive strategy in counterinsurgency.

## Transformation

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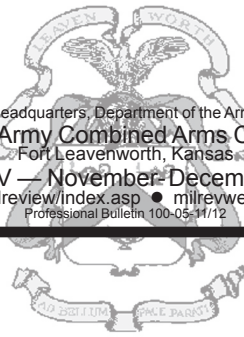
*Major David W. Pendall, U.S. Army*

Persistent surveillance creates transformational conditions for acting against the adversary within the battlespace.

### 51 Army Transformation at Sea: The New Theater Support Vessel

*Lieutenant Colonel Steven R. Trauth, U.S. Army, Retired; Colonel James C. Barbara, U.S. Army, Retired; Patrick A. Papa; Donald R. Paskulovich; Kerry B. Riese; Lieutenant Colonel Ralph P. Pallotta, U.S. Army, Retired; and Christine Maluchnik*

The Army's new Theater Support Vessel is a rapidly developed response to the transformational operational maneuver and sustainment demands of force-projection operations.



## Stand Alone

### 57 1st Place MacArthur Award—"Seeing the Other Side of the Hill": The Art of Battle Command, Decisionmaking, Uncertainty, and the Information Superiority Complex

*Major Demetrios J. Nicholson, U.S. Army*

Commanders need information to make decisions, but identifying relevant information, creating information superiority, and increasing the speed of decisionmaking depends on the commander's intellect.

### 65 America's First Response to Terrorism: The Barbary Pirates and the Tripolitan War of 1801

*Colonel Bradley E. Smith, U.S. Army*

In 1785 Barbary pirates seized a U.S. merchant ship and initiated events that led to America's first war on terrorism.

### 70 Drug Wars, Counterinsurgency, and the National Guard

*Major Reyes Z. Cole, California Army National Guard*

The National Guard has vital experience the United States should harness in counterinsurgency operations around the world.

### 74 Canadian Military Emergency Response: Highly Effective, but Rarely Part of the Plan

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The response to Hurricane Katrina caused the President to consider expanding the Army's role in domestic emergencies. But, if that role is expanded, how might a still-skeptical public react?

### 80 Defining the Information Campaign

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No official military definition for an information campaign exists; Beavers offers one.

### 83 Information Operations, STRATCOM, and Public Affairs

*Lieutenant Colonel Pamela Keeton, U.S. Army Reserve, Retired, and Major Mark McCann, U.S. Army*

Replacing the rule of the gun with the rule of law gives hope to millions of Afghans who have lived through years of oppression.

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